

Aboriginal Financial Officers Association of Saskatchewan Inc.

Financial Statements

March 31, 2025



McClelland Debuschere

Chartered Professional Accountants
Assurance Tax Advisory

Independent Auditor's Report

To the Board of Directors of
Aboriginal Financial Officers Association of Saskatchewan Inc.

Opinion

We have audited the financial statements of Aboriginal Financial Officers Association of Saskatchewan Inc., which comprise the statement of financial position as at March 31, 2025 and the statements of operations and net assets, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Aboriginal Financial Officers Association of Saskatchewan Inc. as at March 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted accounting standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing these financial statements, management is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate the company or to cease operations, or has no realistic alternative to do so.

Those charged with governance are responsible for overseeing the company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



McClelland Debusschere

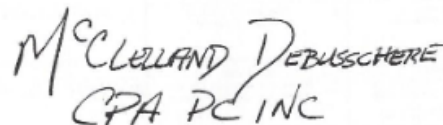
Chartered Professional Accountants
Assurance Tax Advisory

Independent Auditor's Report

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Saskatoon, SK
June 17, 2025

Chartered Professional Accountants

Aboriginal Financial Officers Association of Saskatchewan Inc.

Statement of Operations and Net Assets

For the Year Ended March 31, 2025

	2025	2024
Revenue		
ISC contribution (Note 4)	\$ 343,860	\$ 465,356
Administration fees	68,709	103,975
Conference registrations and sponsorships	62,239	59,416
Memberships	61,132	60,484
Other revenue	16,839	10,876
Recognition (deferral) of unexpended ISC funding	(15,089)	7,457
	537,690	707,564
Operating expenses		
Catering and rooms	134,942	130,896
Wages and benefits	103,487	103,533
Consultants	83,201	136,750
Administration fees	68,709	103,975
Travel (Non Staff)	49,006	83,202
Conferences	22,093	29,397
Rent	19,471	19,141
Advertising and promotion	14,618	14,198
Professional fees	11,916	10,570
Travel (Board)	6,311	3,925
Office expenses	5,900	8,179
Telephone	3,141	5,036
Travel (Staff)	3,119	1,655
Insurance	1,843	1,843
Bad debt expense	1,000	2,050
Workshop Expense	400	15,639
	529,157	669,989
Excess of revenue over expenditures for the year	8,533	37,575
Unrestricted net assets - beginning of year	93,756	56,181
Unrestricted net assets - end of year	\$ 102,289	\$ 93,756

The accompanying notes are an integral part of these financial statements.

Aboriginal Financial Officers Association of Saskatchewan Inc.

Statement of Cash Flows

For the Year Ended March 31, 2025

	<u>2025</u>	<u>2024</u>
CASH FLOWS FROM OPERATING ACTIVITIES:		
Excess of revenue over expenditures	\$ 8,533	\$ 37,575
Change in working capital items:		
Accounts receivable	664	(13,619)
GST receivable	744	(2,478)
Accounts payable	798	385
Deferred revenue	17,190	(13,917)
	<u>27,929</u>	<u>7,946</u>
Net increase in cash	27,929	7,946
Cash at beginning of period	<u>151,921</u>	<u>143,974</u>
Cash at end of period	\$ 179,850	\$ 151,921

The accompanying notes are an integral part of these financial statements.

Aboriginal Financial Officers Association of Saskatchewan Inc.

Notes to the Financial Statements

For the Year Ended March 31, 2025

Aboriginal Financial Officers Association of Saskatchewan Inc. was incorporated in the Province of Saskatchewan on May 14, 2002 under the Non-Profit Corporations Act 1995. The Association's mandate is to provide leadership in First Nation and Aboriginal financial management activities by developing and promoting education, training, information and standards to expand technical capacity for Members and First Nation and Aboriginal Organizations. Due to the nature of its activities as a not-for-profit organization, it is exempt from income tax.

1. Significant Accounting Policies

a. Basis of preparation

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit Organizations ("ASNPO") issued by the Accounting Standards Board of CPA Canada and set out in Part III of the CPA Canada Handbook. The organization has chosen to apply the following accounting policies.

b. Cash and cash equivalents

Cash and cash equivalents includes short-term investments and highly liquid investments in money market instruments which are carried at the lower of cost and market value with a maturity date of 90 days or less from the acquisition date. These are valued at cost which approximates market value.

c. Capital assets

Capital assets are recorded at cost. Amortization is provided using the following methods at rates intended to amortize the cost of the assets over their estimated useful life. In the year of acquisition, one half the normal rate is applied.

Display booth	20% declining balance method
Computer equipment	30% declining balance method

d. Revenue recognition

The Association uses the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Endowment contributions are recognized as a direct increase to net assets.

Restricted investment income is recognized as revenue in the year in which the related expenditures are incurred. Unrestricted investment income is recognized as a revenue when earned.

Membership fees are recognized evenly over the life of the membership. Conference registrations, sponsorships, and other revenue are recognized as revenue in the period which the related expenses are incurred. Interest revenue is recognized when earned.

The accompanying notes are an integral part of these financial statements.

Aboriginal Financial Officers Association of Saskatchewan Inc.

Notes to the Financial Statements

For the Year Ended March 31, 2025

1. Significant Accounting Policies continued

e. Contributed services

Because of the difficulty in determining their fair value, contributed services are not recognized in the financial statements.

f. Use of estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates and may have impact on future periods.

g. Allocation of expenses

The Association engages in the delivery of a number of programs to expand technical competence. The costs of each program include the costs of personnel, supplies and other expenses that are directly related to providing the program. The Association also incurs a number of general support expenses that are common to the administration of the Association and each of its programs.

The Association allocates certain components of its general expense, and applies that basis consistently each year. Amortization is not allocated; Indirect salaries and administration fees are allocated based on revenues as an approximation of the amounts required by each program.

2. Capital Assets

Capital assets are represented by the following:

	Cost	Accumulated Amortization	2025 Net Book Value	2024 Net Book Value
Display booth	\$ 5,069	\$ (5,069)	\$ -	\$ -
Computer equipment	2,160	(2,160)	-	-
	\$ 7,229	\$ (7,229)	\$ -	\$ -

The accompanying notes are an integral part of these financial statements.

Aboriginal Financial Officers Association of Saskatchewan Inc.

Notes to the Financial Statements

For the Year Ended March 31, 2025

3. Deferred Revenue

Deferred revenue is represented by the following:

	2025	2024
Deferred ISC revenue	\$ 59,290	\$ 44,201
Deferred membership revenue:		
Corporate memberships	19,500	19,500
Individual memberships	17,729	15,628
	37,229	35,128
	\$ 96,519	\$ 79,329

4. ISC Funding Reconciliation

	2025	2024
ISC flexible funding	\$ 257,860	\$ 293,356
ISC fixed funding	86,000	172,000
	\$ 343,860	\$ 465,356

5. Financial Instruments

Financial assets include cash, accounts receivable, GST receivable and prepaid expenses and are measured at amortized cost as presented on the Statement of Financial Position. Financial liabilities include accounts payable and deferred revenue and are measured at amortized cost as presented on the Statement of Financial Position.

The Association, as part of its operations, carries a number of financial instruments. It is management's opinion that the Association is not exposed to significant interest, market, other price, or currency risks arising from these financial instruments except as otherwise disclosed. The risks of the association include:

Liquidity Risk

Liquidity risk is the risk that the Association will encounter difficulty in meeting obligations associated with financial liabilities. The Association enters into transactions to purchase goods and services on credit, borrow funds from creditors, etc. for which repayment is required at various maturity dates. Liquidity is measured by reviewing the Association's future net cash flows for the possibility of a negative cash flow. The Association manages the liquidity risk resulting from its accounts payable by investing in liquid assets.

The accompanying notes are an integral part of these financial statements.

Aboriginal Financial Officers Association of Saskatchewan Inc.

Notes to the Financial Statements

For the Year Ended March 31, 2025

5. Financial Instruments continued

Credit Risk

Financial instruments that potentially subject the Association to credit risk are accounts receivable. Management performs regular credit assessments on its receivables and provides allowances for potentially uncollectable receivables.

6. Economic dependence

Aboriginal Financial Officers Association of Saskatchewan Inc. receives a significant portion of its revenue pursuant to a funding arrangement with Indigenous Services Canada.

7. Comparative Numbers

Certain comparative amounts may have been reclassified from those previously presented to conform with current year presentation.

The accompanying notes are an integral part of these financial statements.